



Aristotle University of Thessaloniki
School of Social and Economic Sciences
Department of Economics
Master's Program in "Logistics and Supply Chain Management"

Regulations for the Operation of the Postgraduate Program

Thessaloniki

2025



Με τη συγχρηματοδότηση
της Ευρωπαϊκής Ένωσης



Πρόγραμμα
Ανθρώπινο Δυναμικό και
Κοινωνική Συνοχή

General

The second cycle of studies consists of attending a Postgraduate Studies Program (P.M.S.) and is completed with the award of a Postgraduate Studies Diploma (D.M.S.).

These Regulations for Postgraduate Studies supplement the provisions of Chapter IX [Organisation and Operation of Second and Third Cycle Study Programmes] of Law 4957/2022 (Government Gazette 141/A/21-7-2022): "New Horizons in Higher Education Institutions: Enhancing the quality, functionality, and connection of HEIs with society and other provisions," as well as the Regulations for the Operation of Postgraduate Programs at Aristotle University of Thessaloniki.

Article 1

Subject Matter – Purpose

The Department of Economics of the Faculty of Social and Economic Sciences of the Aristotle University of Thessaloniki organizes and operates an English-language Postgraduate Program (hereinafter referred to as P.M.S.) entitled " Logistics and Supply Chain Management (Supply Chain Management).

The aim of the English-language M.Sc. "Logistics and Supply Chain Management" is to provide postgraduate-level education and specialized knowledge to higher education graduates in the field of Logistics and Supply Chain Management.

The purpose of the Master's Program in "Logistics and Supply Chain Management" is:

- To promote knowledge and research in the field of Management Science, Business Operations, Logistics and Supply Chain Management, and Globalized Supply and Production Networks through the preparation of master's theses and doctoral dissertations, as well as national, European and international research projects, seeking funding from national, European, and other international bodies.

- The recognition of the MSc program among the best postgraduate programs in Europe in the field of Logistics and Supply Chain Management and its connection to the European and global network of corresponding programs.

- The creation of specialized scientists.

- The preparation of executives for careers as Logistics Managers, Materials Planners/Inventory Managers, Purchasing Managers, Transportation and Distribution Managers, Warehouse Management

Managers and Executives, Supply Chain Managers in all industries, commercial enterprises, and services in Greece and abroad.

The learning outcomes and qualifications of those who successfully complete the program are:

- Understanding the role and importance of Logistics and Supply Chain Management in organizations and businesses.

- Understanding the impact of Logistics and Supply Chain Management strategies on customer service, profitability, and the competitive advantage of businesses.

- Understanding the factors and trends in the Logistics and Supply Chain Management environment and their impact on the strategy of businesses and organizations.

- Understanding existing tools and the potential for developing new ones for gathering and analyzing information and utilizing it in the implementation of Logistics and Supply Chain Management strategies.

- Use of tools for planning and implementing Logistics and Supply Chain Management strategies in different environments and markets.

The program is completed by attending organized postgraduate courses and writing a Master's Thesis in accordance with international academic standards.

Article 2

Master's Degree Awarded

The English-language Master's Program awards a Master's Degree (M.Sc.) entitled "Logistics and Supply Chain Management."

The title of the M.Sc. is a public document. The Master's Degree is issued by the Secretariat of the Department of Economics.

Successful completion of the program leads to level seven (7) of the National and European Qualifications Framework in accordance with Article 47 of Law 4763/2020 (A' 254).

In addition to the Master's Degree, a Diploma Supplement is awarded [Article 15 of Law 3374/2005 and Ministerial Decision Φ5/89656/B3/13-8-2007 (Government Gazette 1466/ t.B'/13-8-2007)], which is an explanatory document providing information on the nature, level, general context of education, content and status of studies successfully completed and does not replace the official title of studies or the detailed course grades awarded by the Institutions.

Article 3

Institutions of the P.M.S.

The bodies responsible for the administration, organization, and operation of the P.M.S. are:

1. The Foundation's Senate, which is the body responsible for academic, administrative, and organizational matters relating to the Postgraduate Studies Programs, and exercises all powers relating to the Postgraduate Studies Programs that are not specifically assigned by law to other bodies.

2. The Postgraduate Studies Committee, which is formed by decision of the Senate and consists of the competent Vice-Rector, who acts as Chair, as well as one (1) member of the Teaching and Research Staff (D.E.P.) from each School of the Aristotle University of Thessaloniki, and one (1) member from the categories of Special Teaching Staff (E.E.P.), Laboratory Teaching Staff (E.D.I.P.) and Special Technical Laboratory Staff (E.T.E.P.) of the Aristotle University of Thessaloniki. The members of the Committee have experience in organizing and participating in second cycle programs. The term of office of the Committee is two (2) academic years.

3. The Department Assembly, which has the following responsibilities:

a) Establishes Committees for the evaluation of applications from prospective postgraduate students and approves their enrollment in the P.M.S.

b) Assigns teaching duties to the instructors of the M.S.P.

c) Proposes to the Senate the amendment of the decision establishing the M.Sc. program, as well as the extension of the duration of the M.Sc. program.

d) forms examination committees to examine the theses of postgraduate students and appoints a supervisor for each thesis,

e) verifies the successful completion of studies in order to award the title of the Postgraduate Program

f) approves the report of the M.Sc. program, following a recommendation by the Coordinating Committee (C.C.).

By decision of the Department Assembly, the responsibilities of items a) and d) may be transferred to the Coordinating Committee of the M.Sc. program.

4. The Coordinating Committee (CC) of the Postgraduate Program, which consists of the Director of the Postgraduate Program and four (4) members of the Teaching and Research Staff (D.E.P.) of the Department, who have a relevant field of expertise to that of the P.M.S. and undertake teaching duties in the P.M.S. The members of the C.C. are appointed by decision of the Department Assembly. The S.E. is responsible for monitoring and coordinating the operation of the program.

The responsibilities of the S.E. are as follows:

- It prepares the initial annual budget of the Postgraduate Studies Program and any amendments thereto, provided that the Postgraduate Studies Program has resources available in accordance with Article 84 of Law 4957/2022, and recommends its approval to the Special Research Fund Account (E.L.K.E.),

excluding the quarterly revisions of the annual budgets referred to in paragraph 3(b) of Article 239 of Law 4957/2022,

- prepares the program's financial report and recommends its approval to the Department Assembly,
- approves the expenditure of the P.M.S. and may delegate this responsibility to the Director of the P.M.S.,
- approves the awarding of scholarships, whether reciprocal or not, in accordance with the provisions of the decision establishing the Postgraduate Program and the regulations for postgraduate and doctoral studies,
- recommends to the Department Assembly the distribution of teaching duties and the assignment of teaching duties to the categories of teachers specified in Article 83 of Law 4957/2022,
- recommends to the Department Assembly the invitation of Visiting Professors to cover the teaching needs of the Postgraduate Program,
- prepares a draft amendment to the curriculum, which it submits to the Department Assembly,
- proposes to the Department Assembly the redistribution of courses between academic semesters, as well as issues related to the qualitative improvement of the curriculum.

Emeritus Professors of the Department may participate in the Departmental Council, provided that they teach in the Postgraduate Program.

5. The Director of the Postgraduate Program, who is selected from among the faculty members of the Department, preferably at the rank of Professor or Associate Professor, is appointed by decision of the Department Assembly for a two-year term, with the possibility of renewal without restriction and is not entitled to additional remuneration for his administrative work.

The Director has the powers provided for in Article 82(4) of Law 4957/2022 and any others specified in the decision establishing the Postgraduate Program:

- He chairs the S.E., draws up the agenda and convenes its meetings,
- He/she submits issues concerning the organization and operation of the Postgraduate Program to the Department Assembly.
- submits to the Special Committee and other bodies of the Postgraduate Program and the Higher Education Institution issues related to the effective operation of the Postgraduate Program
- is the Scientific Director of the program in accordance with Article 234 of Law 4957/2022 and exercises the corresponding responsibilities,
- monitors the implementation of the decisions of the bodies of the Postgraduate Program and the Internal Regulations of postgraduate and doctoral programs, as well as the execution of the budget of the Postgraduate Program.

The Director of the Postgraduate Program and the members of the Special Committee are not entitled

to any remuneration or compensation for the performance of the duties assigned to them and related to the performance of their tasks.

Secretarial support for the Postgraduate Program is provided by the Department of Economics. The Secretariat of the Postgraduate Program is responsible for keeping the files and grades of postgraduate students. It also informs postgraduate students on matters relating to the organisation and operation of the Programme. Finally, it is responsible for preparing the items submitted to the Departmental Assembly.

Article 4

Categories of candidates for the M.Sc.

Graduates of the Departments of Management, Economics, Informatics, Natural Sciences, Electrical Engineering, Mechanical Engineering, Computer Engineering, as well as other Departments with a related subject area from domestic universities and equivalent recognized institutions abroad. Graduates of Technological Educational Institutes (TEI) with a relevant field of study are also accepted.

Final-year students who have successfully completed their undergraduate studies (certificate of completion) before the end of the registration period and who meet all the admission requirements for the MSc program may also apply.

The recognition of foreign degrees for admission to a postgraduate program is carried out by the Department. If the first cycle of studies was completed abroad, the candidate is not required to obtain equivalence of qualifications from the Interdisciplinary Organization for the Recognition of Academic Qualifications and Information (DOATAP). Even if equivalence is provided, recognition is still carried out by the Department.

The Department is responsible for the **academic recognition of degrees only**, not for equivalence. DOATAP remains responsible for the equivalence of degrees.

Interested parties who have already applied or are studying in the P.M.S. subject to the provision of an individual recognition document from DOATAP (), are exempt from this obligation and their application or continuation of studies is examined on the basis of the criteria of the new law.

Method of verification of the general type of first cycle degree:

1. Authenticity is certified:

1.1. with a Hague stamp,

1.2. by submitting the degree and simultaneously informing the foreign university by the interested party. The notification is accompanied by an official email from the foreign university, enabling the Secretariat of the relevant Academic Department to verify the authenticity,

2. if the specialisation awarded by the degree is required, the verification is carried out by checking

the degree certificate and the detailed transcript or the Diploma Supplement,

3. If we are interested in the grade, we use the correspondence with the procedure announced by the Hellenic National Academic Recognition Information Centre (DOATAP).

4. academic recognition applies only to the specific procedure, is confirmed by a decision of the Department Assembly, and **is not given to the interested party**. If the candidate wants a relevant certificate, they should contact DOATAP for Equivalence.

Article 5

Admission Procedure for Postgraduate Students

5.1 Candidate application procedure

Applications are submitted following an announcement in accordance with the recommendation of the Coordinating Committee (C.C.) and the decision of the Department Assembly, which is posted on the Department's website and specifies:

1. The necessary qualifications of candidates for admission to the M.Sc. program.
2. The deadline for submitting supporting documents.
3. The general evaluation method.
4. The email address for submitting supporting documents.

Applications from prospective graduate students are submitted electronically via a link announced on the program's website using special forms, which can be found on the Postgraduate Program website.

The necessary supporting documents that must be submitted are:

1. Application form (available on the MSc program website).
2. Curriculum vitae.
3. Copy of degree or diploma.
4. Certificate of detailed degree grades.
5. Two (2) letters of recommendation (mandatory).
6. Proof of excellent knowledge of English at level C2/Γ2/CPE.
7. Photocopy of police ID or passport.
8. One (1) photograph (ID type).
9. Certificates of previous employment (if any).
10. Scientific publications, distinctions (if any).
11. Research activity (if any).
12. Other qualifications (if any).

5.2 Candidate application evaluation process

The Department Assembly forms a three-member committee of Teaching and Research Staff (TRS) of the Department, in which the following participate, in order of priority the members of the Coordinating Committee of the Postgraduate Program, and which is responsible for evaluating candidates who have submitted all the required supporting documents by the deadline.

The criteria for selecting candidates are grouped into five parameters, each parameter is rated on a scale of zero to ten (0-10) and the individual ratings are weighted with weighting coefficients. The detailed scoring method is set out in the relevant announcement.

In particular, the following are taken into account:

1. The overall degree grade, the type of degree, and the candidate's ranking among their fellow students, with a weighting coefficient of forty percent (40%).
2. Success in the candidate's personal interview with a weighting coefficient of ten percent (10%).
3. Professional experience, with a weighting of twenty percent (20%).
4. Research activity and publications, with a weighting of twenty percent (20%).
5. The category of other qualifications takes into account GMAT performance, additional degrees, additional foreign languages (minimum level B2), seminars, with a weighting of ten percent (10%).

Excellent knowledge of English (Proficiency, IELTS, TOEFL) and the submission of two (2) letters of recommendation (academic or professional or a combination of the above) are considered necessary for the candidate's inclusion in the evaluation process and, therefore, are not scored. The Selection Committee determines and announces the required IELTS and TOEFL score thresholds in the call for expressions of interest.

The number of students admitted per year is set at a maximum of sixty- (60) students. The M.Sc. program cannot operate with fewer than twenty (20) full-time graduate students. If sixty (60) students enroll in the program, two (2) classes will be created.

After the evaluation is completed, the Committee ranks the candidates in order of merit and submits a recommendation to the Special Committee and then to the Department Assembly. The Assembly validates the evaluation table and announces the admitted (successful) graduate students and the runners-up. In the event of a tie, candidates are selected by lottery.

Those admitted to the MSc program must register with the Secretariat within the deadline that will be announced. If a candidate does not register within the specified deadline, this will be considered a refusal to accept the place, which will then be filled by the next successful candidate. Upon registration (each semester), candidates must pay the tuition fees for that semester into the relevant account of the Special Research Fund Account of Aristotle University of Thessaloniki.

Article 6

Duration and Conditions of Study

6.1 Duration, Structure, and Content of the Program

1. The MSc program lasts three (3) academic semesters of full-time study, consisting of thirteen (13) full teaching weeks per semester, with the right to extend for two (2) semesters. The maximum time allowed for completion of studies is five (5) semesters. Students are required to pay five hundred euros (€500.00) for each semester of extension they request. Extensions are only granted for serious reasons (professional or health).

2. Following a decision by the Assembly, a number of part-time students may be accepted. This number may not exceed fifty percent (50%) of the total number of students admitted. In this case, the duration of studies is five (5) academic semesters. Part-time study is available for those who can prove that they work at least twenty (20) hours per week and for non-working postgraduate students who are unable to meet the minimum requirements of the "full-time" study and for special, extremely serious cases (illness, workload, serious family reasons, military service, force majeure), which are decided by the Department Assembly.

3. All courses are semester-long and are offered either in the winter or spring semester and include thirteen (13) weeks of instruction, as well as workshops, tutorials, discussions, exercises, and assignments where required.

4. To obtain the Master's Degree, the postgraduate student must attend and successfully pass eleven (11) semester courses: five (5) compulsory courses and six (6) elective courses in the first and second semesters, respectively, and complete a Master's Thesis in the third semester.

The total number of credits for the courses of the Master's Program is ninety (90) credits (ECTS), specifically thirty (30) credits per semester, i.e. six (6) credits per compulsory course, five (5) credits per elective course, twenty-seven (27) credits for the Master's Thesis, and three (3) credits for the Internship or the seminar entitled "Advanced Research Topics in Logistics & Supply Chain Management."

5. The credit units according to the European Credit Transfer System (ECTS) are as follows:

Year	Semester	Credit Units
1	A	Five (5) compulsory courses six (6) ECTS: thirty (30) ECTS
	B	Six (6) elective courses worth five (5) ECTS: thirty (30) ECTS
2	C	Master's Thesis: twenty-seven (27) ECTS Internship (optional): three (3) ECTS or

		the seminar entitled "Advanced Research Topics in Logistics & Supply Chain Management" in Logistics & Supply Chain Management):	three (3) ECTS
Total Credit Units		Ninety (90) ECTS	

6. The official language of the program is English, and the language of the Master's Thesis is also English.

7. In the second (B) semester, full-time students take six (6) courses from the total number of courses described in the program. The courses to be taught each year are determined based on the availability of instructors and the number of students who select them (at least ten (10)) and are announced on the program's website.

8. The MSc program provides for optional internships for students in accordance with the provisions of Article 69 of Law 4957/2022, as applicable in the Internship Regulations of the School of Management and Business Administration () of Aristotle University of Thessaloniki. (Government Gazette 5597/B/9-10-2024).

In the third (C) semester, students can, if they wish, undertake a three-month internship in a company in the field of Logistics and Supply Chain Management. In the "Logistics and Supply Chain Management" postgraduate program, the internship supervisor is appointed by decision of the Department Assembly following a proposal by the Student Council. The companies participating in the internship program are proposed by the Department Assembly or approved by the Department Assembly following a proposal by the interested student. For the internship to take place, an internship agreement is signed between the Aristotle University of Thessaloniki, the host organization, and the intern. The progress of students during their internship is monitored by a member of the teaching staff of the Postgraduate Program (Internship Supervisor). The provisions of current legislation apply to issues of compensation and insurance for students during their internship.

Students who do not wish to do the three-month internship attend the seminar "Advanced Research Topics in Logistics & Supply Chain Management" during the third (C) semester", which covers topics of modeling and quantitative analysis and data presentation that can be used in research studies in the field, as well as topics related to current developments in the field of Logistics and Supply Chain Management. The content of the seminar is updated at the beginning of each academic year.

The internship and the seminar "Advanced Research Topics in Logistics & Supply Chain Management"

are evaluated in terms of their successful/unsuccessful completion.

9. Upon request by a postgraduate student, it is possible to grant a suspension of studies, by decision of the Assembly, for two (2) academic semesters and only for proven serious reasons (e.g. health). A deferral of studies may be granted at most once (1) per student . A deferral may be granted to students who have not exceeded the normal duration of their studies. The application for suspension of studies is submitted to the Secretariat of the Postgraduate Program. The application must state the semesters for which the student is requesting suspension of studies, as well as the reasons, which must be documented with the relevant supporting documents.

The duration of the suspension of studies is not counted towards the total duration of studies in the Postgraduate Program. The Department Assembly reserves the right to approve the application for suspension of studies, taking into account the seriousness of the reasons and the smooth operation of the postgraduate program. During the suspension, the postgraduate student loses their student status. Upon resuming their studies, postgraduate students return to normal student status with all the rights and obligations provided for in the Postgraduate Program.

10. In addition, upon submission of a reasoned request before the completion of the normal duration of study, the postgraduate student may request an extension of two (2) semesters to complete their studies or write their Master's Thesis. After the end of the extension of studies, the postgraduate student is removed from the Postgraduate Program by decision of the Department Assembly.

6.2 Course program

1. The course schedule for the MSc program, as well as the start and end dates, are announced by the MSc Secretariat and included in the online study guide on the MSc website.

2. The course schedule is as follows:

SEMESTER POSTGRADUATE COURSES

No	Course	Type of course	Distance learning	Credit Units (ECTS)
FIRST SEMESTER [five (5) compulsory courses]				
1	Big Data Analytics and Forecasting in Logistics & Supply Chain Management (Big Data Analytics and Forecasting in Logistics & Supply	Y	30	6

	Chain Management)			
2	Logistics & Supply Chain Management (Supply Chain Management)	Y	30	6
3	Services Marketing (Marketing Management in the Services Sector)	Y	30	6
4	Operations Research Methods in Logistics & Supply Chain Management (Operations Research Methods in Supply Chain Management)	Y	30	6
5	Service Operations Management (Management of Operational Functions in the Service Sector)	Y	30	6
	Total ECTS			30

SECOND SEMESTER				
[Selection of six (6) courses]				
6	Inventory Management (Inventory Management)	E	30	5
7	Transportation and Terminal Operations Management (Transportation Systems and Terminal Management)	E	70	5
8	Enterprise Resource Planning (ERP) & Warehousing Management Systems (WMS) [Enterprise Resource Planning (ERP) & Warehouse Management Systems (WMS)]	E	70	5
9	Smart Logistics & Supply Chain Management and Machine Learning (Intelligent Logistics & Supply Chain Management and Machine Learning)	E	30	5
10	Maritime Management and Operations (Maritime Transport Management and Operations)	E	30	5
11	Project Management (Project Management)	E	70	5

12	Procurement and Risk Management (Procurement and Risk Management)	E	70	5
13	Green Logistics & Sustainable Supply Chain Management (Green Logistics & Sustainable Supply Chain Management)	E	70	5
	Total ECTS			3

Third semester (Master's Thesis and Internship or the seminar entitled "Advanced Research Topics in Logistics & Supply Chain Management")				
	Master's Thesis (Master's Dissertation)	Y	---	27
	Internship – optional	E	---	3
	Advanced Research Topics in Logistics & Supply Chain Management (Advanced Research Topics in Logistics & Supply Chain Management) – optional	E	30	3
	Total ECTS			30
	Total ECTS M.Sc.			90

Part-time students attend half of the courses in the program. Specifically, during the first (A') semester, they attend the compulsory courses numbered 1, 2, and 4. The remaining compulsory courses are attended during the third (C') semester. The elective courses that part-time students are entitled to choose to attend during the second (B) and fourth (D) semesters are determined at the beginning of the semester by the S.E. During the fifth (E) semester, part-time students complete their Master's Thesis and, after selection, undertake a three-month internship or attend the seminar "Advanced Research Topics in Logistics & Supply Chain Management (Advanced Research Topics in Logistics & Supply Chain Management)".

The MSc program organizes its educational process following a blended learning system. Courses are conducted through physical attendance and the use of distance learning methods.

Article 7 Operation of the Study Program

7.1 Attendance

Graduate students are required to attend lectures, workshops, and other activities scheduled for each course without exception.

Students may be absent only in exceptional cases, for reasons of force majeure, which must be adequately justified with all the necessary supporting documents. The maximum number of absences per course is two (2). If a student exceeds the maximum number of absences, they are considered to have failed the course and may only be examined in the repeat examination.

At the beginning of each academic semester and within a regular deadline from the start of classes, as decided by the Academic Council, postgraduate students renew their registration in the Postgraduate Program for the courses they will attend or the Postgraduate Thesis they will write.

The declaration of courses and the Master's Thesis takes the place of registration renewal and is accompanied by the payment of the corresponding tuition fees.

7.2 Student Obligations

Postgraduate students who are accepted into the Postgraduate Program are required to:

1. Attend all courses of the current curriculum, as mentioned above, regularly and without interruption.

2. Participate in all educational and research activities.

3. Submit their course registrations on time each semester.

4. Submit the required assignments for each course within the specified deadlines.

5. To attend the scheduled examinations.

6. Pay tuition fees on the dates specified by the Secretariat of the Postgraduate Studies Program. To cover the needs of the program, full-time students are required to pay tuition fees totaling five thousand euros (€5,000.00). More specifically, two thousand two hundred and fifty euros (€2,250.00) for each of the first two (2) semesters and five hundred euros (€500.00) for the third (C) semester.

Part-time postgraduate students are required to pay tuition fees of six thousand five hundred euros (€6,500.00). More specifically, one thousand five hundred euros (€1,500.00) for each of the first four (4) semesters and five hundred euros (€500.00) for the fifth (E) semester.

For each semester of extension, tuition fees of five hundred euros (€500.00) are charged.

Postgraduate students are required to pay their financial obligations in full by the start of the examination period for each semester. If a postgraduate student has not met their financial obligations, they

are not entitled to a certificate of successful completion of their studies.

7. Respect and comply with the decisions of the P.M.S. bodies, as well as academic ethics.

8. Submit to the Secretariat, prior to the evaluation of their Master's Thesis, a solemn declaration that it does not contain any elements of plagiarism.

9. They must have settled all their financial obligations, as well as any other obligations to the Institution, before the graduation ceremony. Otherwise, they will not be entitled to graduate and/or receive their Master's degree.

10. If they have received a scholarship, they must offer reciprocal work, if this is required (tutorials, contribution to the library and research, and wherever necessary to the services of the University).

Failure to comply with the above, without a serious and documented excuse, is grounds for a failing grade or exclusion from the postgraduate program.

7.3 Examinations and Student Grading

1. Students are assessed for each course by the instructor through a combination of assignments and final exams. The method of examination and grading of students is decided by the instructors of the courses, within the regulatory framework set by the Department Assembly. Performance is assessed on a scale from zero (0) to ten (10). A grade of six (6) is considered a pass for postgraduate courses and the Master's Thesis. All courses are examined in writing, and the percentage of the final grade attributed to written examinations cannot be less than fifty percent (50%) or greater than eighty percent (80%). The remaining percentage of the grade comes from alternative methods of assessment, such as assignments, presentations, etc., which are determined by the instructor. Students who do not attend the course examinations are considered to have failed the examinations. Grades are announced no later than fifteen (15) days after the end of each examination period.

2. The grading scale for the classification of the degree is:

EXCELLENT: 8.50 to 10.

VERY GOOD: 6.5 to 8.49.

GOOD: 6.00 to 6.49.

A passing grade is six (6) and above.

3. The final grade for the Master's Degree is calculated as follows: The grade for each course, whether compulsory or elective, and the grade for the Master's Thesis are multiplied by the corresponding number of credit units [i.e. six (6) for compulsory courses, five (5) for elective courses and twenty-seven (27) for the Master's Thesis. the internship and the seminar "Advanced Research Topics in Logistics & Supply Chain Management" are not graded] and the sum of the products is divided by the minimum number of credit units corresponding to the courses and the Master's Thesis (87 ECTS).

The mathematical formula is as follows:

$$\text{M.Sc. Grade} = (\text{Grade for course 1} \times \text{ECTS for course 1} + \text{Grade for course 2} \times \text{ECTS for course 2} + \dots + \text{Grade for Master's Thesis} \times \text{ECTS for Master's Thesis}) / \text{Total number of ECTS (87)}.$$

Master's degrees are awarded once (1) a year.

4. First (A) and second (B) semester students who fail (due to a failing grade) one (1) or two (2) courses in one (1) semester, and a maximum of three (3) courses in total in the two (2) semesters, may be re-examined for the courses of each semester one (1) week after the end of the examination period. For the course in which the student failed due to absences, it is mandatory to submit the required assignments on time, as specified by the instructor of that course. Exams are held within two (2) weeks after the end of the thirteen (13) weeks of teaching. Repeat exams are held within one (1) week after the end of the regular exam period.

5. If a graduate student fails the final and repeat exam for the course or courses, and is therefore considered to have not successfully completed the program, they are examined, upon their request, by a three-member committee of faculty members of the Postgraduate Program, who have the same or a related field of expertise as the course being examined and are appointed by the Department Assembly. The instructor responsible for the examination is excluded from the committee.

6. The start and end dates of courses, as well as the duration of examination periods, are determined by the academic calendar or by decision of the Department Assembly.

7.4 Course and Instructor Evaluation

In the Postgraduate Program, teachers are evaluated every semester. The evaluation is carried out at the end of each academic semester by completing a questionnaire by each student attending each course, through the electronic platform of the Quality Assurance Unit of the Aristotle University of Thessaloniki (MO.DI.P. A.U.Th.).

7.5 Issues related to student withdrawals

1. In cases where the student:

- fails to successfully complete the eleven (11) courses, or
- failed to successfully complete the Master's Thesis, or
- has failed more than three (3) courses in total in the first (A) and second (B) semesters, or
- has failed the repeat examination of any course, or

- has committed plagiarism, or
- has not paid the tuition fees, or
- submits a relevant application,

then their studies are suspended by decision of the Department Assembly following a recommendation by the Academic Council. In this case, a certificate is issued for the courses they have successfully completed during their studies.

2. Postgraduate students of the Postgraduate Studies Program who have been expelled for any reason, except for disciplinary offenses, have the right to apply for admission to study from the beginning, at each new start of the academic year.

3. The application of a former expelled graduate student is evaluated normally on equal terms with the prospective students of the specific series and based on the current criteria.

4. If a former expelled student is accepted into the program, they are required to start from the first (A') semester, with the corresponding financial burden.

5. Cases of student withdrawals are examined by the Special Committee, which advises the Department Assembly on the matter.

7.6 Procedure for Preparing a Master's Thesis

1. Graduate students who enroll in the third (C) semester of study undertake to prepare a Master's Thesis (M.Th.).

2. The M.D.E. must demonstrate good knowledge and in-depth understanding of a specific topic of current research interest. The M.D.E. is prepared under the guidance of a supervisor. The direct supervision and guidance of a graduate student may be assigned to a lecturer in cases a) to f) of paragraph 1 (Article 83 of Law 4957/2022).. Postgraduate students choose their M.D.E. from a list of topics published each year by professors related to their scientific field and submit the topic to the Department Assembly for approval. The Department Assembly, upon recommendation of the S.E., approves the M.D.E. topic and forms a three-member Examination Committee, one member of which is the supervisor.

3. The Master's Thesis is completed within the third (C) semester of study and may continue up to the maximum permissible limit of study provided for in Article 6, paragraph 6.1 of these regulations, renewed every semester by a statement from the student following a progress report from the supervisor and approval by the Assembly. This statement serves as an application for renewal of registration and is accompanied by the payment of tuition fees of five hundred euros (500.00) for the semester of extension.

4. The Master's Thesis is written in English.

5. The M.D.E. is submitted in electronic form to the Three-Member Examination Committee on the dates specified in the following paragraph.

6. A prerequisite for the examination of the Master's Thesis is the successful completion of the eleven (11) courses of the Postgraduate Program. The Master's Thesis, following a relevant recommendation by the supervisor, is examined by a Three-Member Examination Committee. The Examination Committee is composed of the supervisor and two other members who fall within the categories of teaching staff as defined in Law 4957/2022.

7. Committee members must have the same or a related scientific specialty as the subject matter of the program.

8. Master's theses for third-semester students are submitted at the end of the thirteen (13) weeks of the winter/spring semester, respectively. Only in exceptional cases, which are examined by the Department Assembly, may the submission of a student's Master's Thesis be extended.

9. The Department Assembly is responsible for the public presentation of the Master's Theses as part of the program to promote the research activities of the Postgraduate Program.

10. The preparation of the Master's Thesis is governed by the Academic Code of Conduct of the Aristotle University of Thessaloniki. Every creator or co-creator of any intellectual work is entitled to be mentioned and recognized as such, enjoying the property and moral rights/powers deriving from the specific work. Exceptionally, if the original intellectual creation ("work") is the final output of a paid research project commissioned by an entity outside the Aristotle University of Thessaloniki, the property rights of the creator or co-creators may be limited based on the terms of the contract awarding the research project, while the moral rights remain with the creator or creators, subject to the contractual restrictions necessary for the exploitation/economic use of the intellectual creation produced.

11. If the M.D.E.'s decision is negative, the postgraduate student may submit their thesis incorporating the comments for improvement within a period specified by the Three-Member Examination Committee. If the second assessment is also negative, the postgraduate student loses the right to be awarded the Master's Degree.

12. In exceptional cases, if there is an objective inability or important reason, it is possible to replace the supervisor or a member of the Three-Member Examination Committee, as well as to change the topic of the Master's Thesis, following a decision by the Department Assembly.

13. The Master's Thesis may be theoretical, applied, or experimental and must follow the guidelines provided in the Thesis Writing Guide posted on the website of the Postgraduate Studies Program.

7.7 Academic Advisor – Supervising Professors

Within the first semester, an Academic Advisor is appointed for each postgraduate student enrolled in the Postgraduate Program.

Their role is to monitor the progress of students' studies, to be informed by the teaching staff of any

continuous absences of the students under their responsibility, and to ensure that they are informed (through the Secretariat) that absences may result in failure of the course. In addition, the Academic Advisor provides assistance in selecting a Master's Thesis, taking into account the research interests of the graduate student. Graduate students are required to contact their academic advisor for any problem that may affect the smooth progress of their studies.

The Academic Advisor provides the graduate student with the necessary guidance to meet the requirements of the Graduate Program.

The Academic Advisor ensures that they communicate regularly with the graduate students under their supervision, at least twice (2) per semester.

Their duties include, among others:

- Identifying the needs and research interests of the graduate student, supporting the aptitudes and skills of the graduate student, and encouraging them to pursue areas that suit them.
- Informing and facilitating the graduate student's contacts with the collective bodies of the P.M.S. and the administrative services.
- Providing assistance in drawing up individual semester study plans and determining the topic of master's theses.
- Identifying students who owe many courses.
- Taking care of and preparing a plan for these students.

The teaching staff, administrative staff, and relevant departments of the Institution cooperate with and support the Academic Advisors in their work, while taking into account information, comments, suggestions, and requests regarding any shortcomings or malfunctions that create problems for students, as well as any proposals for addressing them.

The appointment lasts for the entire duration of the postgraduate student's studies. Each professor may not advise more than ten (10) graduate students per year. The Academic Advisor is not necessarily the supervisor of the Master's Thesis.

Article 8

Teaching Staff

The teaching work of the M.Sc. program is assigned, upon recommendation of the M.Sc. program's Special Committee and decision of the Department Assembly, to the following categories of teachers:

1. Members of the Teaching and Research Staff (Δ.Ε.Π.), Special Teaching Staff (Ε.Ε.Π.), Laboratory Teaching Staff (Ε.Δ.Ι.Π.) and Special Technical Laboratory Staff (Ε.Τ.Ε.Π.) of the Department or other Departments of the Aristotle University of Thessaloniki or other Higher Education Institutions (HEIs) or

Higher Military Education Institutions (HMEIs),

2. emeritus professors or retired members of the teaching staff of the Department or other Departments of the Aristotle University of Thessaloniki or other Higher Education Institutions,

3. collaborating professors,

4. appointed lecturers,

5. visiting professors or visiting researchers,

6. researchers and specialist operational scientists from research and technological bodies referred to in Article 13A of Law 4310/2014 (A' 258) or other research centers and institutes in Greece or abroad,

7. scientists of recognized standing who have specialized knowledge and relevant experience in the subject area of the MSc program.

The decisions of the Assembly on the distribution of teaching duties must include the following information:

1. the name of the lecturer,

2. their position,

3. the type of teaching work assigned to each instructor (course, seminar), and

4. the number of teaching hours per course or seminar.

Guest lecturers are required to adhere to the weekly teaching schedule as determined by the Academic Council and to follow the examination and assessment conditions as described in these Regulations.

The obligations of the instructors include, among other things, the description of the course or lectures, the provision of relevant bibliography, the method of examination of the course, and communication with graduate students.

Teaching in the M.Sc. program is carried out in accordance with the course schedule prepared under the responsibility of the M.Sc. Program Director.

Upon recommendation by the Coordinating Committee of the Postgraduate Program or the Director, auxiliary teaching duties may be assigned to doctoral candidates of the Department or School, under the supervision of a Postgraduate Program instructor. Support work is defined as assisting faculty members in their teaching duties, supervising students, conducting tutorials and laboratory exercises, supervising examinations, and grading assignments. By decision of the Department Assembly, either auxiliary work may be assigned or a call for expressions of interest may be published in subjects offered in the postgraduate program curriculum. The Call for Expressions of Interest specifies the deadlines for submitting applications and the specific qualifications required.

During the period of educational leave or suspension of duties, teachers may provide teaching services to the Postgraduate Program if they deem that their program allows it, provided, of course, that this is

essentially and practically feasible under the prevailing conditions, an issue that must be assessed on a case-by-case basis by the competent authority.

Article 9

Secretariat of the Postgraduate Program

1. A Secretariat of the Postgraduate Studies Program is established to support it. Each committee of the Postgraduate Studies Program is assisted in its work by a member of the Secretariat of the Postgraduate Studies Program, as decided by the Director of the Postgraduate Studies Program.

2. The Secretariat of the Postgraduate Program assists the Secretariat of the Department of Economics in various matters relating to the operation of the Postgraduate Program (timely availability of forms on the Department's website, handling of printed and electronic correspondence, collection and processing of applications and their attachments, student enrolment, maintenance of grade files, teacher evaluations, awarding of degrees, certificates, attestations, information on various scholarships).

3. The duties of the Secretariat of the Postgraduate Program are to handle current issues concerning teaching staff, students, the program, contacts with various services, and to take care of the public relations of the Postgraduate Program.

Article 10

Financial Resources of the Program

The resources of the Postgraduate Studies Program may come from:

- 1.** Tuition fees,
- 2.** donations, sponsorships, and all kinds of financial support,
- 3.** bequests,
- 4.** resources from research projects or programs, especially those of the European Union,
- 5.** AUTH's own resources,
- 6.** the state budget and the public investment program
- 7.** any other legal cause.

The payment of tuition fees, which amount to five thousand euros (€5,000.00), for one cycle of studies for full-time study, and six thousand five hundred euros (€6,500.00) for a cycle of studies for part-time study, is made by the student himself (or by a third natural or legal person on behalf of the student) to the bank account of the Special Research Fund Account (ELKE) of the Aristotle University of Thessaloniki via electronic payment and the unique RF code issued for each student.

The installments are defined as follows:

FULL-TIME STUDY

- **First semester:** two thousand two hundred and fifty euros (€2,250.00).
 - First installment: six hundred euros (€600.00), upon registration.
 - Second installment: six hundred euros (€600.00), during the first ten days of September.
 - Third installment: one thousand fifty euros (€1,050.00), during the first ten days of November.
- **Second semester:** two thousand two hundred and fifty euros (€2,250.00).
 - First installment: one thousand one hundred euros (€1,100.00), second ten days of January.
 - Second installment: one thousand one hundred and fifty euros (€1,150.00), 1st ten days of April.
- **Third semester:** five hundred euros (€500.00), 1st ten days of July.

PART-TIME STUDY

- **First semester:** one thousand five hundred euros (€1,500.00).
 - First installment: four hundred euros (€400.00), upon registration.
 - Second installment: four hundred euros (€400.00), during the first ten days of September.
 - Third installment: seven hundred euros (€700.00), during the first ten days of November.
- **Second semester:** one thousand five hundred euros (€1,500.00).
 - First installment: seven hundred and fifty euros (€750.00), second ten days of January.
 - Second installment: seven hundred and fifty euros (€750.00), first ten days of April.
- **Third semester:** one thousand five hundred euros (€1,500.00).
 - First installment: four hundred euros (€400.00), first ten days of July.
 - Second installment: four hundred euros (€400.00), 1st ten days of September.
 - Third installment: seven hundred euros (€700.00), 1st ten days of November.
- **Fourth semester:** one thousand five hundred euros (€1,500.00).
 - First installment: seven hundred and fifty euros (€750.00), second ten days of January.
 - Second installment: seven hundred and fifty euros (€750.00), first ten days of April.
- **Fifth semester:** five hundred euros (€500.00), 1st ten days of July.

For each (1) semester of extension, tuition fees of five hundred euros (€500.00) are charged.

Payment of tuition fees for each semester is a prerequisite for participation in the exams.

The resources of the Postgraduate Program are allocated as follows:

1. An amount corresponding to thirty percent (30%) of the total revenue from tuition fees is retained by the ELKE. This amount includes the percentage withheld in favor of the Special Account for the financial management of the Postgraduate Studies Program. By decision of the Administrative Council taken by the

end of March each year, it is decided whether the remaining amount after deduction of the withholding in favor of the E.L.K.E. is transferred to the regular budget or made available for the creation of projects/programs through the ELKE, with the aim of covering, as a priority, the needs of postgraduate programs that operate without tuition fees and the research, educational, and operational needs of the HEI. The income of the postgraduate programs referred to in points b) to d) of paragraph 1 is subject to the withholding in favor of ELKE that applies to income from corresponding sources of funding.

2.the remaining amount of the total revenues of the P.M.S. is available to cover the operating expenses of the P.M.S.

The P.M.S. prepares, in accordance with the legislation in force, a detailed budget for the five (5) years of operation, which includes all types of resources of the program and its operating costs.

Tuition fees (excluding applicable legal deductions) may be refunded per semester only if there is an extremely serious reason for discontinuation at the student's request the student's request and provided that the student adequately justifies the reasons for the interruption to the Department Assembly no later than ten (10) days before the start of the courses. The Assembly shall decide on the refund of tuition fees.

Article 11

Financial Assistance

1. Depending on the financial capabilities of the Postgraduate Program, and by decision of the Department Assembly, the Postgraduate Program may award scholarships to postgraduate students in order to reward performance and/or create incentives for better performance by postgraduate students which may also entail the obligation for scholarship recipients to assist in research or teaching work, such as teaching tutorials or laboratory exercises or assisting undergraduate students in completing assignments within the framework of undergraduate courses.

2. The scholarships are for the second (B) and third (C) semesters of study. One (1) scholarship is awarded for each semester.

○ For postgraduate students in the second (B) semester, their assessment ranking for the previous teaching semester is taken into account.

○ For postgraduate students in their third (C) semester, their ranking during the first two (2) semesters is taken into account.

3. The Assembly may, by decision, determine additional conditions – beyond performance – for the award of the above scholarships or make any other changes relating to these scholarships. The conditions for awarding scholarships and the rights and obligations of scholarship recipients are set out in the relevant announcement. Unless the Assembly decides otherwise, a prerequisite for receiving a scholarship is that the

postgraduate student does not receive a scholarship from another institution at the same time.

Scholarships are awarded on a semester basis at the beginning of each academic semester, following a recommendation by the Academic Council and a decision by the Assembly, after evaluation of the work assigned to students and/or their performance. Only students who attend and successfully pass all courses of the Program during the regular (not repeat) examination period are eligible for scholarships.

4. Postgraduate students who meet the requirements for excellence in the first cycle of studies, corresponding to a minimum grade of seven and a half out of ten (7.5/10) and the requirements of paragraph 4 of Article 86 of Law 4957/2022. Exempt students should not exceed thirty percent (30%) of the total number of full-time students admitted to the M.Sc. program and may only participate in one M.Sc. program. According to Article 86 of Law 4957/2022, if the number of beneficiaries exceeds the above percentage, they are selected in order of ranking, starting with those with the lowest income.

The application for exemption from tuition fees is submitted by the interested party to the Secretariat of the Postgraduate Program after the completion of the selection process for students in the Postgraduate Program.

5. Postgraduate students have all the rights, benefits, and facilities provided for undergraduate students, except for the right to free textbooks.

Article 12

Material and Technical Infrastructure

The following departments contribute specifically to the implementation of the objectives of the Master's Program in Logistics, , and Supply Chain Management:

- o Department of Economics, Aristotle University of Thessaloniki: Provision of classrooms.
- o Library: The library of the Department of Economics has a satisfactory number of books and a sufficient number of scientific journals.
- o Computing Center: The Department of Economics at Aristotle University of Thessaloniki operates computer labs and student training labs (islands).

Article 13

Graduation Ceremony

The swearing-in ceremony is not a prerequisite for the successful completion of studies, but it is a necessary condition for the award of the diploma. The oath is administered during the Department

Assembly, in the presence of the Director of the Postgraduate Program, the Chair of the Department/Dean of the School or his/her Deputy, and, if possible, a representative of the Rector.

Postgraduate students who have successfully completed the Postgraduate Program may, in exceptional cases (studies, residence or work abroad, health reasons, etc.), apply to the Department Secretariat for exemption from the certification requirement.

Article 14

Type of Master's Degree Awarded

The title of the Master's Degree is a public document and is awarded by the Master's Degree Program "Logistics and Supply Chain Management" of the Department of Economics.

The M.Sc. is issued by the Secretariat of the Department. The diploma bears the name of the Department organizing the M.Sc. program, the emblem of the Institution, the date of completion of studies, the date of issue of the M.Sc., the graduation protocol number, the title of the Postgraduate Program, the postgraduate student's details, and the grade classification: Good, Very Good, Excellent.

Before the award of the Master's Degree and after the successful completion of the Postgraduate Program, the graduate may be awarded a certificate of successful attendance and completion of the Program.

In addition to the M.Sc., a Diploma Supplement is awarded [Article 15 of Law 3374/2005 and Ministerial Decision Φ5/89656/B3/13-8-2007 (Government Gazette 1466/B/13-8-2007)], which is an explanatory document providing information on the nature, level, general educational context, content, and status of the studies successfully completed, and does not replace the official degree or detailed course grades awarded by the Institution.

Article 15

Plagiarism

When submitting any postgraduate thesis, the postgraduate student is required to state whether they have used the work and opinions of others.

Copying is considered a serious academic offense. Plagiarism is considered to be the copying of someone else's work, as well as the use of another's work—published or unpublished—without proper citation. The inclusion of any supporting material, even from the graduate student's own studies, without proper citation, may result in a decision by the Department Assembly to expel the student.

In the above cases and following a reasoned recommendation by the supervising professor, the Department Assembly may decide to expel the graduate student.

Any misconduct or violation of academic ethics is referred to the Graduate Program Committee for judgment and recommendation for addressing the problem at the Department Assembly. Plagiarism or copyright infringement and, more generally, any violation of intellectual property provisions by a postgraduate student when writing papers as part of their coursework or preparing a postgraduate thesis are also considered violations.

The Ethics Committee of the Institution is responsible for violations of the rules of ethics and quality of studies.

Article 16

Certification-Evaluation of Postgraduate Programs

After the decision to establish a postgraduate program has been issued and before it begins operating, the program must be certified by the National Authority for Higher Education (E.T.H.A.A.E.), in accordance with paragraph 1(c) of Article 8 of Law 4653/2020 (A' 12). After their establishment, the P.M.S. are periodically certified, in accordance with subparagraph bb) of paragraph b) of Article 8 of Law 4653/2020, as part of the evaluation of the academic unit to which they belong.

In the event that the establishment decision is amended, the P.M.S. must be recertified by the ETH.A.A.E., provided that the amendment concerns elements such as the subject matter, the purpose of the program, the learning outcomes and the qualifications acquired through its successful completion, as well as the specializations that award a different diploma.

The postgraduate programs of each department, including interdepartmental, interinstitutional, and joint postgraduate programs, for which the department provides administrative support, are evaluated as part of the periodic evaluation/certification of the academic unit by ETH. In this context, the overall assessment of the work carried out by each M.Sc. program is evaluated, the degree to which the objectives set at its establishment have been achieved, its sustainability, the absorption of graduates into the labor market, the degree of its contribution to research, its internal evaluation by postgraduate students, the advisability of extending its operation, as well as other information relating to the quality of the work produced and its contribution to the national strategy for higher education.

If, during the evaluation stage, the postgraduate program is deemed not to meet the conditions for continuing its operation, its operation shall be terminated upon the graduation of the students already enrolled, in accordance with the decision establishing it and the regulations governing postgraduate and doctoral programs of study.

16.1 Internal Evaluation of MODIP

In order to ensure and improve the quality of the P.M.S., the Quality Assurance Unit of the A.U.Th. (MO.DI.P.) conducts periodic internal evaluations of the P.M.S. within the framework of the Institution's Internal Quality Assurance System and in accordance with the instructions and guidelines of the ETH.A.A.E.

The obligations of the Administrative Bodies and the teaching staff of the Postgraduate Program also include all the procedures provided for in the relevant instructions and guidelines of MO.DI.P.-A.P.Th. for the internal and external evaluation and certification of Study Programs and academic Units.

16.2 Evaluation of teaching staff and courses by students

For the sole purpose of improving the level of studies of the P.M.S. and with absolute assurance of their anonymity, students are invited to evaluate the courses and teachers each semester.

For reasons of uniformity in the collection of statistical data and the ability to draw conclusions that can be used for the educational work of the Departments and the Institution as a whole, the evaluation questionnaires are prepared by the MODIP and may vary slightly, based on the specific characteristics and needs of each academic unit and/or each course. They are completed electronically.

The evaluation is conducted under the responsibility of the Internal Evaluation Team (O.M.E.A.) operating in each Department of the Aristotle University of Thessaloniki, Internal Evaluation Team (O.M.E.A.), in collaboration with the M.O.D.I.P. of the Aristotle University of Thessaloniki, and is carried out through the latter's Quality Management Information System (Q.M.I.S.). The Department's Administration and I.E.T. are required to take systematic action to ensure student participation in the evaluation, in accordance with the guidelines of the M.O.D.I.P. and the relevant decisions of the Senate.

The OMEA of each Department monitors, through the Quality Management Information System (QMIS) of the MODIP, the degree of student participation in the evaluation process, analyzes the relevant results, and informs the Administrative Bodies of the P.M.S. and the corresponding academic unit. The evaluation questionnaires concern each course taught and each instructor separately.

The administrative bodies of the P.M.S. and the academic unit, in collaboration with the corresponding O.M.E.A., shall study the results of the evaluation, announce their findings, decide on the publication of the summary results of the evaluation, when deemed necessary and in any case after the announcement of the semester course grades, in accordance with the applicable legislation on the protection of personal data, and take action to address any problems.

Article 17
Study Guide

The P.M.S. publishes a Study Guide to inform postgraduate students about its operation.

The Study Guide may include:

1. General information and useful electronic information about the Institution and the Department, in particular about administrative services or collective bodies that postgraduate students can contact for the successful completion of their studies.
2. The purpose and subject matter of the postgraduate program, as well as the qualifications acquired after the award of the Master's Degree (M.Sc.).
3. The academic calendar, which includes the start and end dates of the academic semesters, exam periods, holidays, periods for the presentation of postgraduate theses, and any other obligations such as internships, seminars, conferences, etc.
4. The course program, credit units, teaching staff, and the rights and obligations of postgraduate students.
5. The official language of instruction and thesis writing.
6. The administration of the postgraduate program.
7. Databases.
8. Use of the Library.
9. Services for postgraduate students.

Article 18
Transitional provisions

Any issue that arises in the future that is not covered by the relevant legislation, the Regulations for Postgraduate Programs of the Aristotle University of Thessaloniki, and the present Regulations for the Operation of the Postgraduate Program, will be addressed by decisions of the competent collective bodies and amendments to the relevant Regulations.